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Notice Concerning Formulation of Medium-Term Management Plan

We are pleased to announce that we have formulated a Medium-Term Management Plan covering the period from FY2025 to FY2027.

1. Positioning of the Medium-Term Management Plan

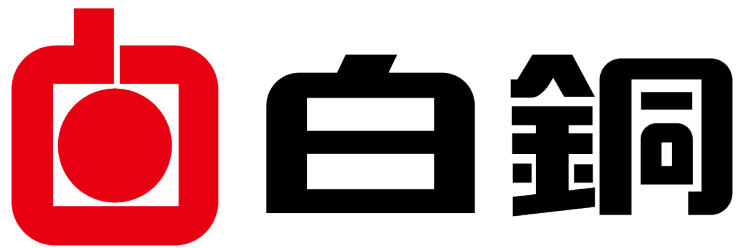
We position this as the STEP phase in the HOP, STEP, JUMP process toward realizing our desired vision for FY2031, which marks the 100th anniversary of our founding.

In this Medium-Term Management Plan, we outline our key strategic initiatives to achieve our vision.

2. Key Financial Plan Indexes and Shareholder Return Target

	FY2024result	FY2025targets	FY2026targets	FY2027targets
Net sales	66.4billion yen	75.8billion yen	89.4 billion yen	104.1 billion yen
Ordinary profit	3.2 billion yen	3.5 billion yen	4.7 billion yen	6 billion yen
ROIC	8.7%	9.0%	11.8%	14.0%
Operating CF	1.7 billion yen	3.7 billion yen	3.9 billion yen	4.8 billion yen
Overseas sales ratio	15.4%	15.6%	16.0%	18.0%
Annual dividend per share	89yen	94yen	127yen	164yen

The above targets are based on information available as of the date of publication of this document and are subject to a considerable number of uncertainties. Accordingly, actual results may differ from these targets due to changes in business conditions and other factors.



(Stock Code : 7637)

**Medium-Term
Management Plan
FY2025 to FY2027
Moving forward
“beyond expectations”**

HOP

STEP

JUMP

Contents

1 Preface to the new Medium-Term Management Plan

- 1. Our Corporate Philosophy**
- 2. Review of Medium-Term Management Plan
FY2022 to FY2024**

3 Key Business Strategies of Medium-Term Management Plan

- 1. Key Business Strategies**
- 2. Strengthen and expand the customer base and increase the profit margin by enhancing added value of the Hakudo Network Service**
- 3. Increase additional value and sales through expanding processing functions and product items**
- 4. Reform our factories and SCM to enhance manufacturing capacity and improve efficiency**
- 5. Expand the semiconductor , automotive and aerospace business fields**
- 6. Expand our overseas business**
- 7. Strengthen our management foundation**
- 8. Our capital management policy**
- 9. Promote sustainability management**

2 Medium-Term Management Plan FY2025 to FY2027 Moving forward “beyond expectations” STEP

Positioning of the Medium-Term Management Plan

- 1. Expected external environment**
- 2. Our business model**
- 3. Our growth potentials given our internal resources and external environment**
- 4. Overview of the Medium-Term Management Plan**
- 5. Key financial metrics・Target for shareholder returns**

1 Preface to the new Medium-Term Management Plan

1. Our Corporate Philosophy

Corporate Philosophy

Management Philosophy

We strive to win the trust of all stake holders and to contribute to the society through offering of goods, convenience, and peace of mind to all those involved in manufacturing

Our Five Commitments



Code of conduct

1. We always keep the spirit of altruism in mind
2. We strive to provide new value for our customers
3. We act from the customers' perspective with gratitude and sincerity
4. We strive to achieve self-realization by embracing challenges
5. We always strive to improve ourselves and our skills without complacency
6. We value communication
7. We are always positive, cheerful, and energetic

2. Review of Medium-Term Management Plan FY2022 to FY2024 “Main activities”

During the previous medium-term management plan period (FY2022-FY2024), we focused on improving the profitability of existing businesses and fostering new and overseas businesses, and implemented numerous initiatives such as improving the functionality of the Hakudo Net Service and expanding North America business through M&A transactions.

We also carried out a wide range of initiatives with sustainability management in mind, including the installation of solar panels at our plants.

Main activity of Medium-Term Management Plan FY2022 to FY2024

Key business Strategies of Medium-Term Management Plan FY2022 to FY2024

Deepen core pillars

Strengthen and expand the customer base and increase the profit margin by enhancing the Hakudo Network Service

Strengthen processing functions and supply capabilities, including development of our processing partners network

Expand business fields

Expand the growth fields & Strengthen sales and marketing activities

Expand our overseas business

Strengthen business management foundation

Expand human resources, upgrade existing workforce skills, & Improve employee engagement.

Strengthen corporate governance

Promote sustainability management

Enhance measures to address climate change

Strengthen our commitment to social responsibility

Main activities・Achievement

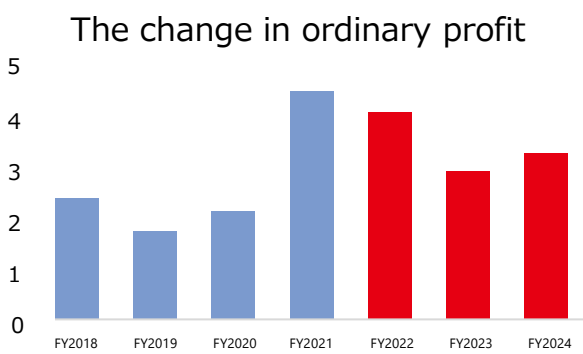
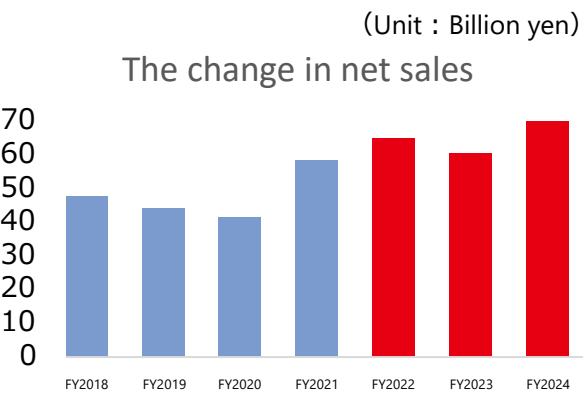
- Expanded our product items including tools and subsidiary materials
- Added drawing function and material procurement assisting function
- Transitioned to an open website platform to quote without the need to log in
- Installed laser and water-jet processing machines
- Acquired JIS Q 9100 (Aerospace)
- Established our 100% subsidiary, Hakudo USA Inc. in California, U.S.A.
- Acquired 51% equity interest in “West Coast Aluminum & Stainless, LLC” in the U.S.
- Implemented EC software packages at our subsidiary in Thailand
- Renewed employee training program & Revised the HR evaluation system
- Set new dividend payout ratio & annual minimum dividend amount. Strengthened return to stockholders
- Established “Business Administration Division” and strengthened governance structure.
- Installed solar panels at the Shiga Plant and the Fukushima Plant
- Introduced EVs (60% of our company cars in Japan to be converted to EVs & HVs)
- Installed the donation vending machines at our headquarter
- Made some donations for the purpose of social contribution

2. Review of Medium-Term Management Plan FY2022 to FY2024 “Review of financial results”

Both Net sales and ordinary profit increased YoY, but Net sales and ordinary profit in the mid-term management plan for FY2024 did not reach our targets in the FY2024 Mid-Term Management Plan.

The change of Medium-Term Management Plan vs. FY2022 to FY2024

	2024 (FY03/25)		
	Target FY2022 to 2024	Result	Vs.FY2022 to FY2024
Net sales	71.8 billion yen	66.4 billion yen	△5.3 billion yen
Ordinary profit	5.4 billion yen	3.2 billion yen	△2.1 billion yen
Overseas sales ratio	12.1 %	15.4 %	+3.3 Pt
ROIC	14.9 %	8.7 %	△6.2 Pt
Cash flows from operating activities	4.7 billion yen	1.7 billion yen	△3 billion yen
dividend payout ratio	40 %	45 %	+5 Pt
stock prices	-	2,211 yen	-
Market Capitalization	-	25 billion yen	-
dividend	-	85 yen/share	-



3. Review of Medium-Term Management Plan FY2022 to FY2024

“Factors of Differences between Planned and Actual Profits and Issues for New Medium-Term Management Plan”

We analyze that the main reasons for not achieving our financial targets are over-dependence on the semiconductor production equipment industry and delayed industry's recovery. We conclude that we need to expand our business fields and strengthen the business base, which is not affected by external environment.

Positives/Negatives in the previous medium-term management plan

Positives

Increased sales in automotive and aerospace fields

Achieved our overseas sales ratio target

Enhanced Hakudo Network Service functions

Negatives

Cost Reductions in domestic businesses is falling behind plan

Slack business results in subsidiaries in the U.S. and China

Factors for not meeting the target in the previous medium-term management plan

External factors

Delayed recovery of Semiconductor industry

Increased Labor costs and material prices, etc.

Internal factors

Failure to meet the target of order success ratio

Insufficient business process improvement by improving productivity

Measures and improvements in the next mid-term management plan

- ✓ Secure supply networks in collaboration with non-Ferrous metal manufacturers for the recovery of semiconductor manufacturing equipment industry.
- ✓ Secure manufacturing capacity for recovery of the semiconductor production equipment industry
- ✓ Reduce sales dependency ratio on semiconductor industry by expanding our sales channel such as aerospace and automotive fields
- ✓ Reduce labor costs & office supplies expenses by business process improvement and promoting DX
- ✓ Reduce customer costs, increase customer retention, and improve order success ratio by enhancing the convenience of the Hakudo Network Service.
- ✓ Expand our product items and processing functions
- ✓ Expand overseas business further

2 Medium-Term Management Plan

FY2025 to FY2027

Moving forward

“beyond expectations”

STEP

Positioning of the Medium-Term Management Plan

We created the Medium-Term Management Plan by back-casting from a vision for FY2031, our 100th year anniversary. This Medium-Term Management plan is positioned as STEP in 3 phase (HOP, STEP and JUMP)

Strategic Direction

- ◆ To improve our business performance by pursuing greater customer satisfaction and deliver greater returns to our stakeholders, and strive for continuous corporate growth based on this positive cycle
- ◆ To expand overseas business further and strengthen our global competitiveness by developing our E-commerce business

Medium-Term Management Plan FY2022 to FY2024

Moving forward
"beyond expectations"

HOP

FY2024

FY2022

Net sales 66.4 billion Yen
Ordinary profit 3.2 billion Yen

Medium-Term Management Plan FY2025 to FY2027

Moving forward
"beyond expectations"

STEP

FY2027

Net sales 104.1 billion Yen
Ordinary profit 6 billion Yen

JUMP

100th anniversary
FY2031

Ordinary profit 10 billion Yen

1. Expected external environment “Analysis of External environment～”

We aim for further growth by adapting to accelerating change of external environment

New entry

Increasing new entries in platform ventures using IT

▶ **New function and new service introduction on the Hakudo Network Service are important**
Taking into account M&A and strategic alliance

Alternative products

Ongoing transition to aluminum in the automotive and digital device industries

▶ **To strengthen sales activities and increase product items are required** looking ahead to increased demand for aluminum.

Competitive environment/competitors

Intensifying competition in existing domestic markets due to commoditization of products

▶ **Providing Incomparable additional value is key point**
Expanding overseas business is important

Suppliers/business partners

Increase in raw material and transportation costs due to inflation and yen depreciation

▶ **Cost reduction measures such as review of supply chain are required**

Sudden increase in demand may cause difficulty in procurement

▶ **Strengthening relationships with suppliers is important**
Promote global procurement as well as strengthen relationships with existing suppliers

Customers

Expand the demand of semiconductor Equipment industry driven by AI-related product

Review of parts with the development of electric vehicles

Growth in demand for aerospace-standard materials Due to increase in defense-related and passenger demand

▶ **Opportunities to increase market share through preparation in advance**
▶ **Opportunities to expand sales of aluminum, 3D printer products, etc.**
▶ **Opportunities to expand sales through product item expansion**

2. Our Business Model~Segment of sales~

Hakudo is a trading company specializing in nonferrous metals, steel, and plastic materials. Aluminum accounts for the highest percentage of sales, and the semiconductor and FPD manufacturing equipment industry accounts for approximately 40% of sales.

Standard stock items

A wide range of industrial materials the company stock mainly aluminum, copper alloy, stainless steel, are cut and processed based on customer's needs for delivery in the shortest possible time, with next-day delivery.



Hakudo stock items

Special-order items

This business ties up with material manufacturers and parts processing manufacturers to deliver custom-made materials and processed parts. Other companies' stock items such as subsidiary materials (screws, gloves) are also categorized as custom-made products.



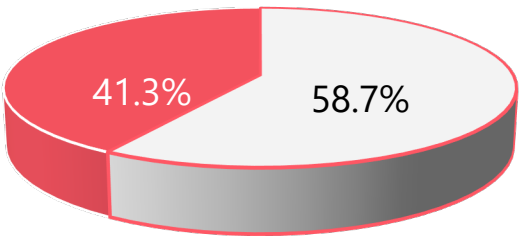
Custom-made materials and processed products



Subsidiary materials

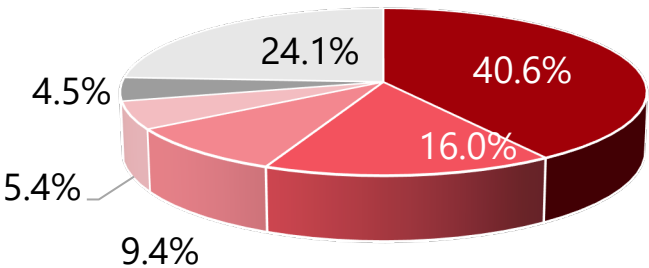
Sales Ratio by Segment (FY03/25 results)

Items Category



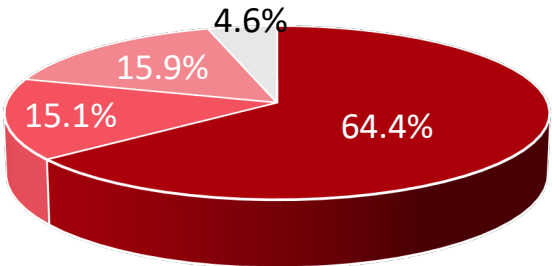
Standard stock items Special-order items

Industry



Semiconductor/FPD production equipment Other machine tools
OA devices Automobiles/motorcycles
Aircraft/aerospace related 11 Other industries

Product Category



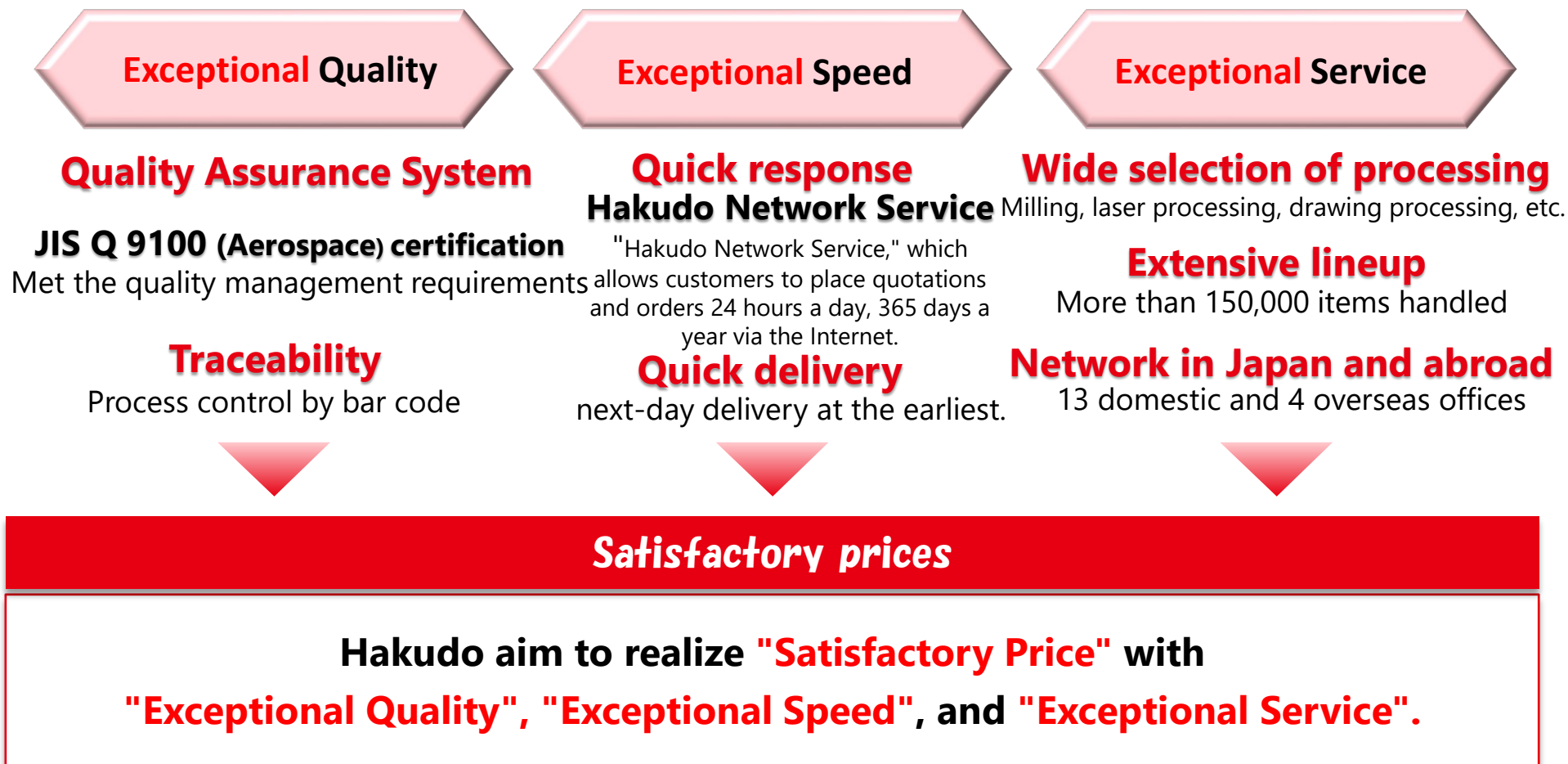
Aluminum Copper Stainless steel Others

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2. Our Business Model ~Three **Exceptional**~

We aim to realize "Satisfactory Price" with "Exceptional Quality", "Exceptional Speed", and "Exceptional Service"



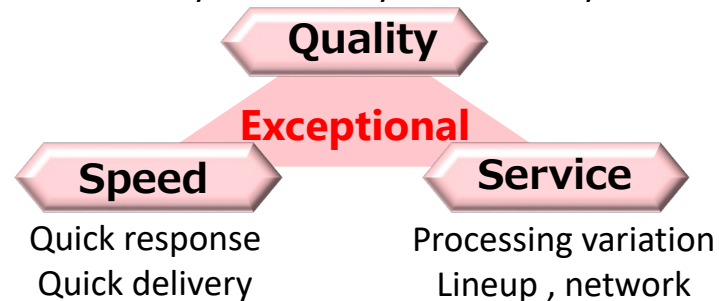
3. Our growth potentials given our internal resources and external environment

Additional value creation for our customers through “Exceptional ” quality, speed, and service and environmental changes in the semiconductor market and the EC market will provide opportunities to improve our business performance.

Hakudo's growth foundation given our internal resources

Incomparable additional value

Traceability and Quality Assurance System



Stable financial foundation

- ✓ **High profit margins above peer industry average by** Implementation of our exceptional business model
- ✓ **Further investment for growth backed by stable financial base while** debt-free capital policy will be maintained

Future Business Opportunities in term of External Environment

Expand growth field markets

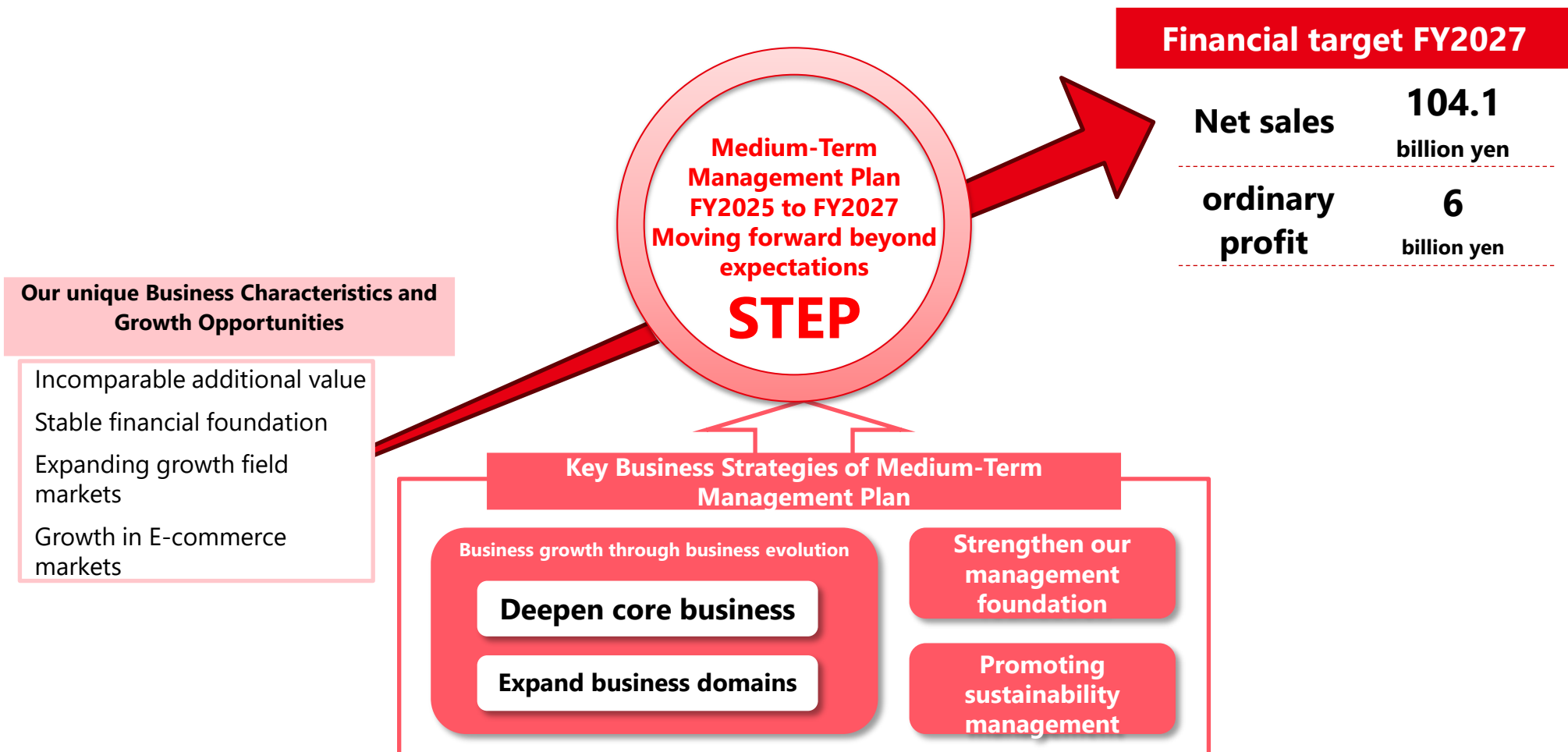
- ✓ **Our sales ratio to the semiconductor facility industry is 40%**
Industry-leading buying power to meet growing demand for Aluminum
- ✓ **The growth of the semiconductor, automotive and aerospace industries serves as a tailwind for our business growth**
Expand the product items and improve manufacturing capacity
Supply Chain Optimization

Further expansion of E-commerce

- ✓ **Customer demand for e-commerce services in our industry is also growing.**
User friendly Hakudo Network Service is a further growth weapon of the company

4. Overview of Medium-Term Management Plan

We have set key strategic measures in this medium-term management plan in light of anticipated changes in the external environment and our strengths and growth opportunities. We aim to achieve net sales of 104.1 billion yen and ordinary profit of 6 billion yen in FY2027.



5. Key financial metrics・Target for shareholder returns

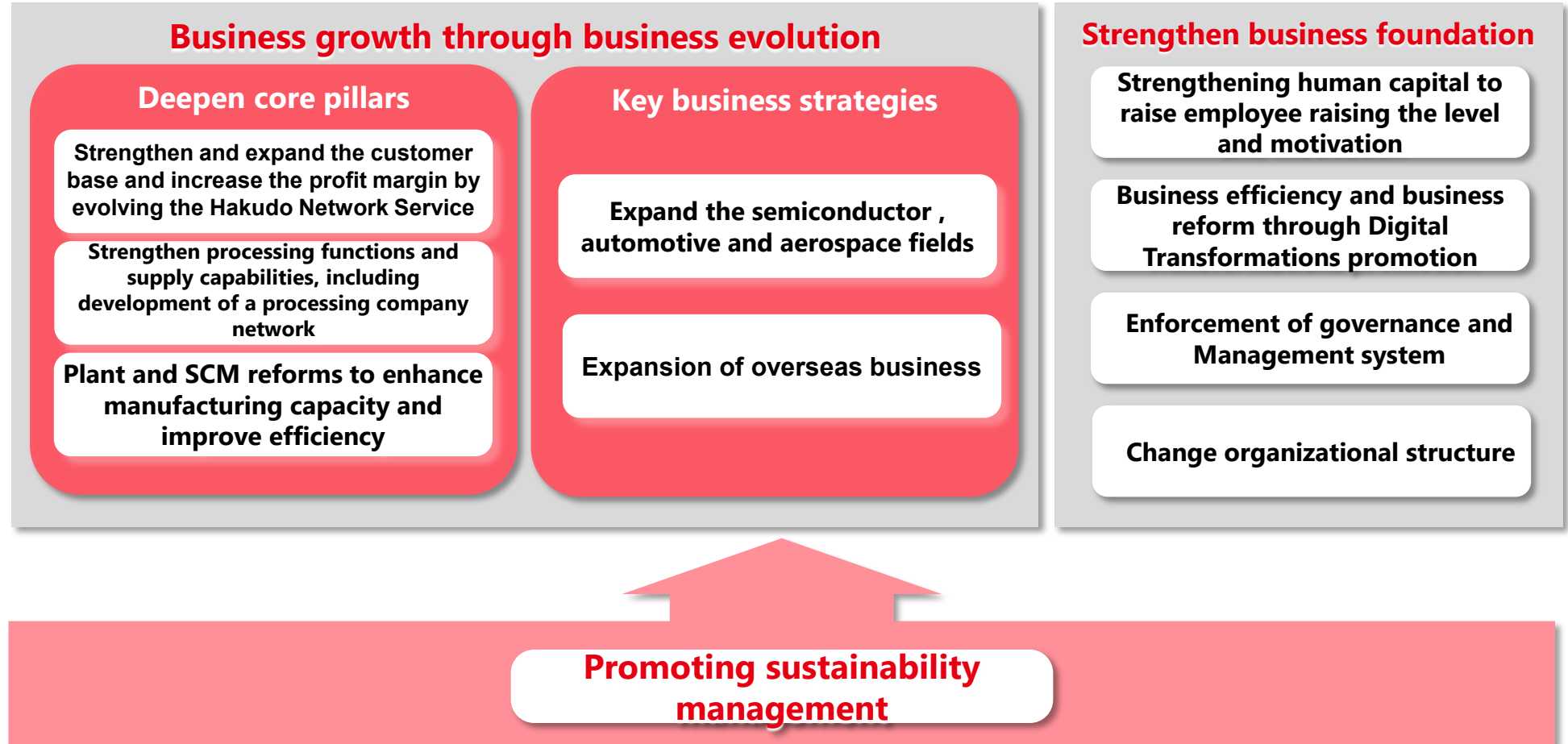
We aim for growth in net sales and ordinary profit as management key targets and also for higher ROIC and operating CF as key financial metrics, and for higher returns to shareholders

	FY2024 Results		FY2025 Targets	FY2026 Targets	FY2027 Targets
Key financial indexes	Net sales	66.4 billion yen	75.8 billion yen	89.4 billion yen	104.1 billion yen
	Ordinary profit	3.2 billion yen	3.5 billion yen	4.7 billion yen	6.0 billion yen
	ROIC	8.7 %	9.0 %	11.8 %	14.0 %
	Cash flows from operating activities	1.7 billion yen	3.7 billion yen	3.9 billion yen	4.8 billion yen
	Overseas sales ratio	15.4 %	15.6 %	16.0 %	18.0 %
Targeted level for returns to shareholders	dividend payout ratio	45 %	45 %	45 %	45 %
	dividend	89 yen	94 yen	127 yen	164 yen

3 Medium-Term management plan on Key Business Strategies

1. Key Business Strategies

The company aims to become a company with sustainable growth by strengthening the management base, mainly through Digital Transformations and organizational reinforcement and deepen core pillars・expand the business field based on increase the customer satisfaction



2. Strengthen and expand the customer base and increase the profit margin by enhancing added value of the Hakudo Network Service

We aim to make Hakudo Network Service more user friendly by increasing the items, adding the new functions, improving current functions and realizing one-stop service

More user friendly for Hakudo Net Service

**Increase
Standard items
and special-
order items**



**Add & improve
the functions**

Strengthen and expand the customer base

Cost reduction of procurement for customer

- Time cost savings by 24/7 quoting and ordering system
- A wide range of items, from materials to sub-materials, can be procured at once

Customer Lock-in

- Acquire new customers and increase repeat customers through the convenience of the Hakudo Network service
- Increase the number of repeat customers for CS-Net service for distributors to appeal to customers beyond the distribution channel

Profitability UP
**Non-price
competitiveness**

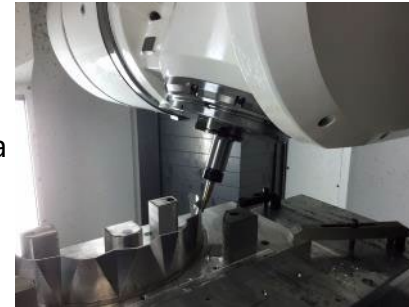


3. Increase additional value and sales through expanding processing functions and product items

We will expand supply capacity by expanding in-house processing facilities and strengthening alliances with processing companies. Aggressively expanding product lineups is also aimed for increasing sales.

Expand processing functions

- ✓ **Enhance parts machining services and increase in-house machining facilities**
Automation of quotation for machined products based on CAD data
- ✓ **Strengthen virtual supply capacity**
Strengthen alliances with processing companies and expand cooperative plants



Expand items

- ✓ **Increase the item of subsidiary materials**
- ✓ **Find more suppliers for materials such as titanium and Inconel other than aluminum**



Improve service level

- ✓ **Increase user friendliness of Hakudo Network Service to improved order success rate through careful customer follow-up activities**
- ✓ **Further deepen areas of expertise through organizational restructuring and personnel reinforcement**
- ✓ **Actively utilize new marketing media and strengthen external communications, including B-to-C.**



4. Reform our factories and SCM to enhance manufacturing capacity and improve efficiency

We aim to become “the best factory in the industry” by upgrading our supply chain from procurement to delivery, and by improving production efficiency through the promotion of automation and the use of IoT.

Hakudo's plants , Supply Chain Reform

Already in place and aiming for further improvement
New implementation schedule

Standard stock items	Implementation period	Purchase	Stock	Order	Process	Delivery
Strengthen procurement functions	Ongoing	<ul style="list-style-type: none"> Review of suppliers and reduction of purchase prices Optimize product placement and improve on-time delivery rates with some manufacturers Creation and global utilization of Hakudo Network Service's database of suppliers of ordered products 				
Plant transfer and new start-up	FY2025 new Saitama plant scheduled to start up	<ul style="list-style-type: none"> Increase in capacity by launching new plants (Fukuoka, Saitama) Improvement of operating efficiency by transferring inventory products 				
Process and warehouse automation equipment development and installation	Fiscal year 2025 plans to introduce automated equipment to be continued after 2025	<ul style="list-style-type: none"> Development and introduction of cost-effective process automation equipment under consideration Consideration of installing an automated warehouse for some products 				
Reorganization and functional assignment of the manufacturing management division	Ongoing	<ul style="list-style-type: none"> Split planning and management functions and maintain SQDC Reinforcement of the plant's organizational infrastructure 				
Continuous review of logistics delivery network	Ongoing	<ul style="list-style-type: none"> Addressing the 2024 Issue, review of logistics network 				
Reduction of electricity consumption	March 2026 solar panels to be installed at Saga Plant	<ul style="list-style-type: none"> Utilization of self-generated electricity by installing solar panels Reduction of standby power, which accounts for about 1/3 to 1/4 of total power consumption 				
Expansion of manufacturing Management and strengthen front-line human resources	Ongoing	<ul style="list-style-type: none"> Recruitment of strategic human resources Expansion of human resources for planning and management functions Expansion of comprehensive and systematic education system 				
Special-order items	Ongoing	<ul style="list-style-type: none"> Expand the items deal with 				

5. Expand the semiconductor , automotive and aerospace business fields

The Company aims to expand the business performance of semiconductor, automotive and aerospace industries in which political and external environmental factors give major impacts on us by capturing market trends in a timely manner and strengthening cooperation with suppliers

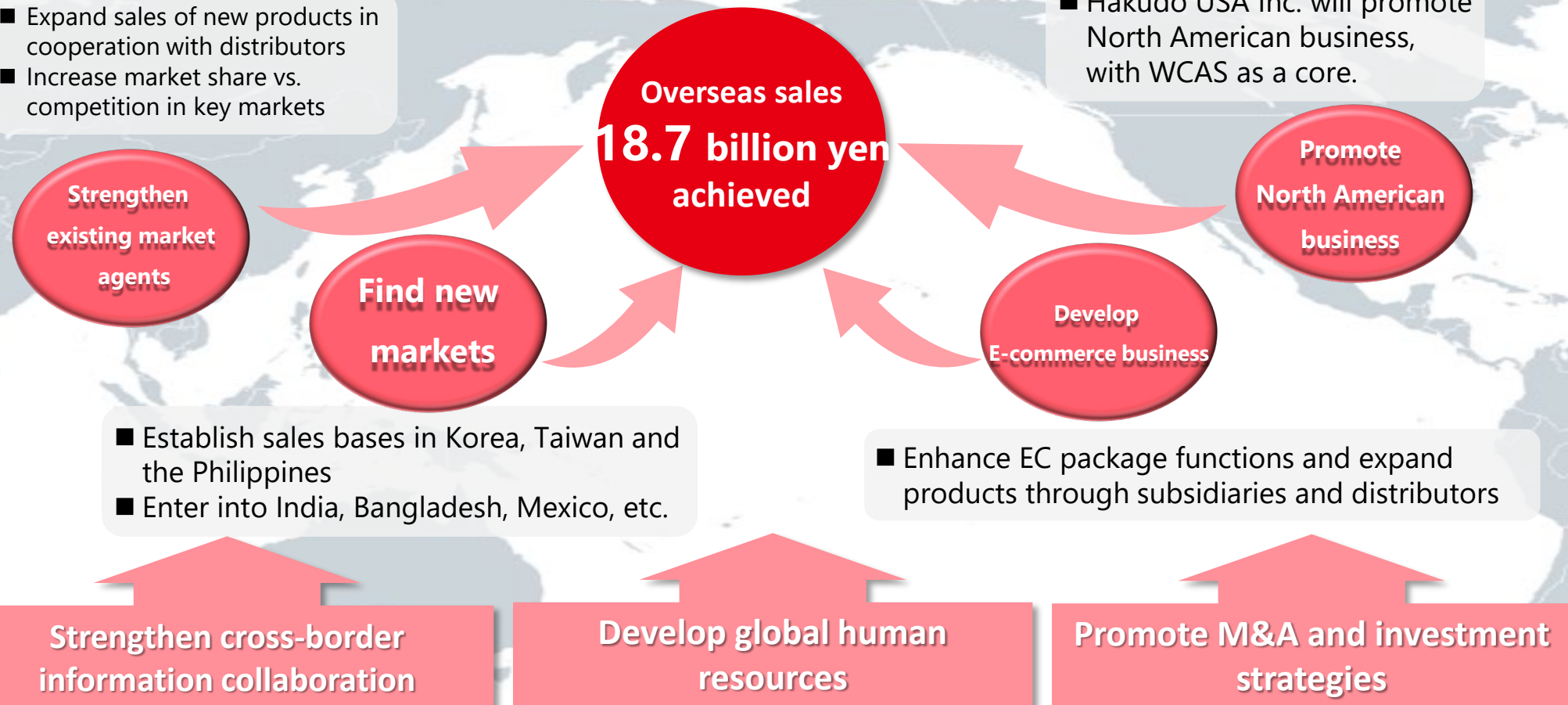
Field	Sales expansion measures in each field
 Semiconductor field	<ul style="list-style-type: none">■ Capturing semiconductor market conditions, future trends and demand outlook in a timely manner■ Further deepening relationships with device manufacturers■ Securing multiple suppliers for stable procurement based on country risk and other factors■ Making a progress monitoring by customer and sales performance
 automotive field	<ul style="list-style-type: none">■ Capturing EV market trends and supportive policy supports by governments■ Surveying market needs for thin sheet, coil material (slit material), and laser cutting■ Strengthening sales activities by utilizing 3D printers■ Implementing continuous PR activities including participation in industry exhibitions and advertisements in industry newspapers
 aerospace fields	<ul style="list-style-type: none">■ Creating industry maps for private and public sector demand, and promptly responding to changes in economic conditions■ Cultivating overseas suppliers for materials other than aluminum, such as titanium, Inconel, and Hastelloy■ Strengthening sales activities for new products based on customer needs■ Implementing continuous PR activities including participation in industry exhibitions and advertisements in industry newspapers

6. Expand overseas business

We established Overseas sales division to ensure that sales to overseas customers will reach 18.7 billion yen by FY2027, and to speed up information sharing and decision making. We also aim to increase added value and profit margins by developing E-commerce sites and cutting and processing business.

- Expand sales of new products in cooperation with distributors
- Increase market share vs. competition in key markets

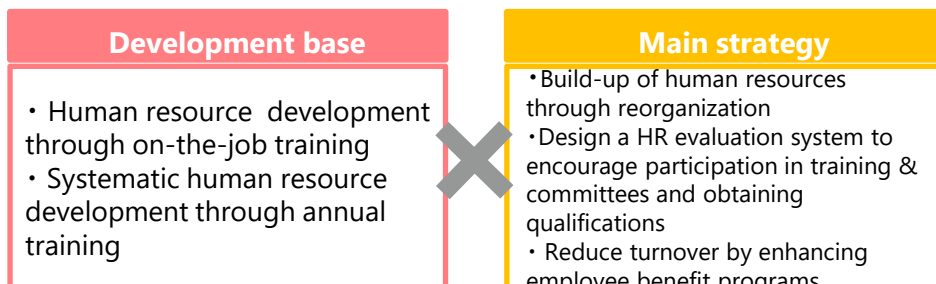
- Hakudo USA Inc. will promote North American business, with WCAS as a core.



7. Strengthen management foundation

We will work on strengthening human capital, governance structure, DX promotion as a management foundation to support the evolution of our business.

Raise the skill level and motivation of employees by strengthening human resources



The Company aims to develop human resources who have the spirit of "the next person is the customer" and who are dedicated to our customers and boldly take on new challenges.

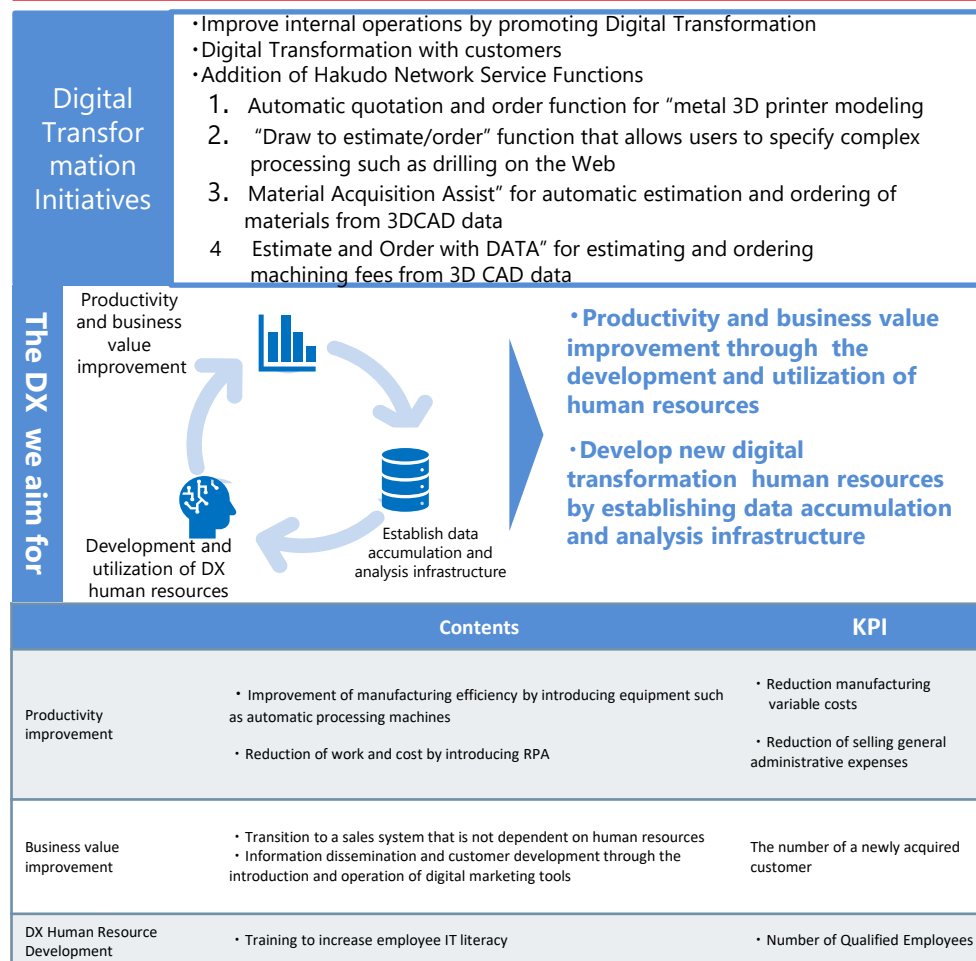
Enforcement of governance and Management system

- ✓ Further strengthen management and supervisory functions of directors
- ✓ Establish system to fulfill the Corporate Governance Code
- ✓ Conduct human rights due diligence



Establish a foundation for stable corporate growth while enhancing stakeholder confidence by strengthening enforcement of governance and Management system

Business Efficiency and Business Reform through DX Promotion



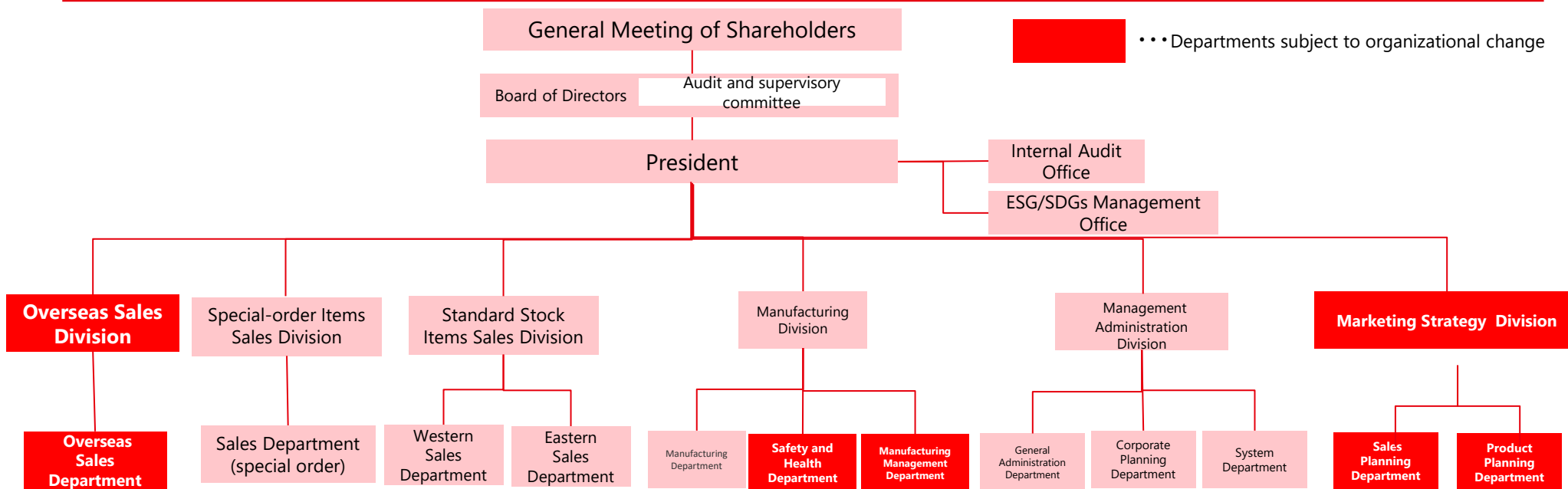
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7. Strengthen business foundation “Organizational structure changes”

Starting from April 2025, the organizational structure has been changed to clarify organizational goals and strengthen the management system.

New Organizational Structure



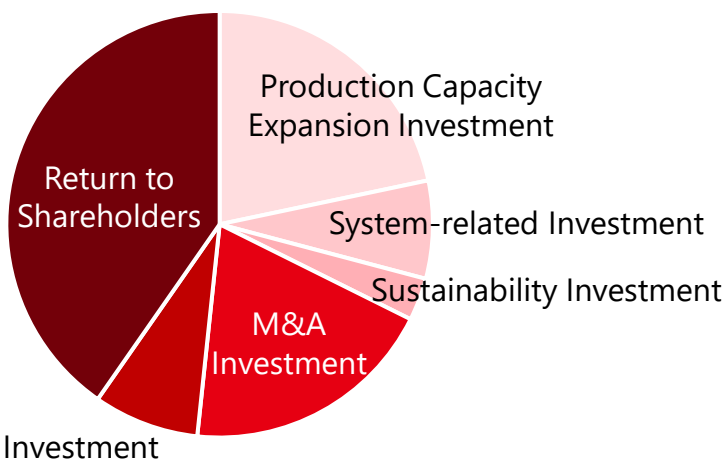
The point of new organization

- ① Established Overseas Sales Division to strengthen management of overseas subsidiaries and to further expand overseas business
- ② Established Safety and Health Department and Manufacturing Management Department to further enhance safety, control and quality in the Manufacturing Division
- ③ Reorganized Sales Planning Office into Marketing Strategy Division to make it clearer that it is the department responsible for overall marketing activities and to speed up business promotion and strengthen the organizational structure.

8. Capital Management Policy

The company strives to continually increase corporate value and maximize shareholder value appropriately allocating funds acquired during the period of the mid-term management plan to business investments and shareholder returns

Cash Allocation



Investment Plan

Production Capacity Expansion Investment total 2.2 billion yen

- New plant facilities
- Automation equipment
- Processing machines

System-related Investment total 0.7 billion yen

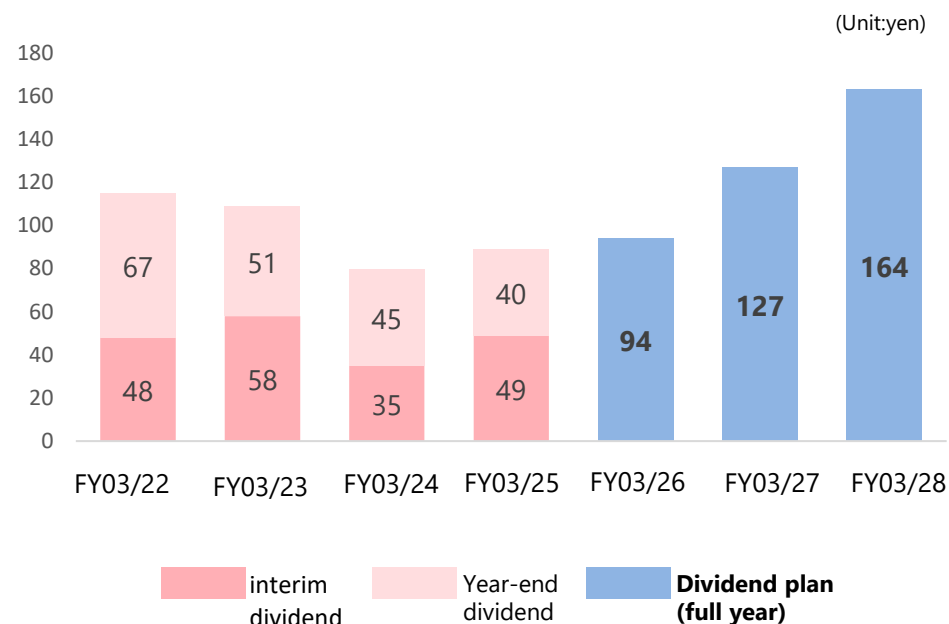
- Hakudo Network Service
- Overseas E-commerce

M&A Investment total 2 billion yen

Sustainability Investment total 0.3 billion yen

- Solar panel installation

Return to Shareholders Strategies



◆ Dividend policy

- Dividend payout ratio of 45% or more for the full year
- Minimum annual dividend of 80 yen per share
- ※ In principle, whichever is higher shall be the dividend amount.

9. Promoting sustainability management “FY03/27KPI”

By undertaking the following material issues under the Basic Sustainability Policy, we will continue contributing to society and also strive to continually increase corporate value

Material issues	Initiatives	FY03/27 KPIs
1. Reduce environmental impact and respond to climate change	Reduction of in-house CO ₂ emissions	<ul style="list-style-type: none"> ● 60% reduction by FY2027 (compared to FY2020) ● 90% reduction by FY2030 (compared to FY2020) ● Achieve carbon neutrality by FY2050
	Improve manufacturing efficiency	Continuing to contribute to society by conserving and reducing the depletion of natural resources and curbing environmental pollution through more efficient deliveries, less industrial waste, and lower scrap rates
	Promote paperless offices	Reduce costs by eliminating resource waste and promoting recycling, preserve forests and contribute to the protection of the natural environment.
2. Build responsible supply chains	Strengthen environment-friendly products	Contribute to society through the stable supply of products with low environmental impact (ECO products, etc.), and management that considers environmental impacts.
	Promote green procurement	Contribute to society by ensuring that suppliers comply with the Hakudo Green Procurement Guidelines.
	Strengthen relationships with suppliers	Contribute to society by cooperating with suppliers and implementing CO ₂ reduction measures, and promoting CO ₂ reductions throughout the supply chain.
	Respect human rights	Contribute to society by working with supply chain partners to promote human rights awareness in management.
3. Activities targeting society	Contribute to future generations	Contribute to the development of next-generation technologies and the strengthening of human resources by supporting advancement of manufacturing culture and human resource development in Japan.
	Contribute to society	Contribute to a sustainable society, instilling a sense of pride in employees and earning the trust of society.
4. Investing in human resources	Increase employee satisfaction	Increase employee satisfaction to enhance employee motivation to be productive and responsive to customers, enhance our impact on society (social contributions) and positively impact company performance
	Promote diversity	Increase organizational productivity and competitiveness by hiring and utilizing diverse human resources.
	Management of healthy good work environment	Promote the health both mentally and physically of employees, and improve adequacy living as a member of society
	Enhance employee education	Provide knowledge and skills necessary for business operations, and opportunities to acquire knowledge and skills.

9. Promoting sustainability management ~FY03/27 KPIs~

By undertaking the following material issues under the Basic Sustainability Policy, we will continue contributing to society and also strive to continually increase corporate value

Material issues	Initiatives	FY03/27 KPIs
5. Corporate governance	Zero violations	Conduct education aiming for zero tolerance
	Confirm policy compliance status	Ensure compliance with each policy *Current policies and basic principles are as follows: <ul style="list-style-type: none"> • Hakudo Group Human Right Policy • Privacy Policy • Basic Policy on Corporate Governance • Basic Policy on Sustainability • Basic Policy on Disclosure • Internal Workplace Environment Improvement Policy • Education and Human Resource Development Policy
	Enhance responses to business risks and disasters	Conduct thorough assessment of business risks and review BCP. Also, create a system ensuring employee safety and the smooth resumption of operations when disaster occurs, through implementation of drills and response measures.
6. Internal dissemination activities of the ESG/SDGs Management Committee	Promote internal dissemination activities	Enhance the company-wide consciousness towards ESG/SDGs management by conducting educational activities and events related to ESG/SDGs.
7. Develop new products and services related to ESG/SDGs	Make products and services concrete	Develop new products and services

9. Promoting sustainability management “ TCFD Strategy Transition Plan ”

Period	Base year	Actual results for the current fiscal year	Medium-Term Management Plan Goals (Through FY2027)	Mid-term target (Through FY2030)	Long-term target (Through FY2050)
CO ₂ emissions Scope1・2	FY2020 Results 5,097 ton-CO₂ ※2	FY2024 Results 2,802 ton-CO₂ ※1	FY2027 goals 2,038 ton-CO₂ ※1 Compared to FY2020, 60% reduction	FY2030 New goals 509 ton-CO₂ ※1 Compared to FY2020, 90% reduction	FY2050 New goals Achieving carbon neutrality
Key implementation measures	Promoting energy-saving <ul style="list-style-type: none"> Reduction of standby power for factory equipment Conversion of plant building lighting to LED 				
	Promote the use of renewable energy <ul style="list-style-type: none"> Installation of solar panels at plants Conversion of company vehicles to EVs or HVs Use of FIT non-fossil certificates or carbon credits 				
	Foster internal awareness through the introduction of internal carbon pricing Further promotion of renewable energy use Active use of new technologies				

※1. Figures for the six Hakudo group companies are shown.

※2. Figures for the four Hakudo group companies (excluding HAKUDO USA Inc and West Coast Aluminum & Stainless, LLC) are shown.



■ Hakudo Official Social Media Accounts

We have created official accounts on LINE and Facebook to regularly disseminate product introductions, exhibition announcements and other useful information.

Please use the QR codes to follow Hakudo online!

■ Disclaimer

This document contains projections based on assumptions, outlooks, and plans regarding the future as of May 2025. Actual results may differ materially from those projected in forward-looking statements due to risks and uncertainties related to the global economy, competitive conditions, and other factors.

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